

Dallas

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January 4, 2001

Renata Hesse
Trial Attorney
Antitrust Division
Department of Justice
601 D Street NW, Suite 1200
Washington, DC 20530

Dear Ms. Hesse:

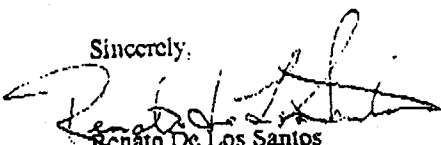
The U.S. Department of Justice and nine state attorneys general decided to settle the Microsoft antitrust case. A recent survey done by Americans for Technology Leadership, a broad-based coalition of technology professionals, found that 70 percent of American consumers agreed with that decision.

Yet, the pursuit of Microsoft continues. It seems that a handful of Microsoft's competitors have prevailed upon the remaining nine state attorneys general to reject any settlement -- be it reasonable or not -- and continue to chip away at Microsoft. Their eventual goal seems to be leveling the playing field by bringing Microsoft down to their level.

If Microsoft's competitors think this will result in consumers rushing to buy their products, maybe they should examine some additional results from this survey. Of the 1001 individuals contacted in early November, 82 percent said that Microsoft's competitors should compete by creating new products rather than lobbying for the government to stop Microsoft's new products.

America leads the world in technological innovation thanks in large part to Microsoft. Let's not lose that advantage because we're afraid to let one corporation get too far ahead in the market place. I say, settle this case quickly and let's get back to what made America great -- competition.

Sincerely,


Renato De Los Santos
Director